

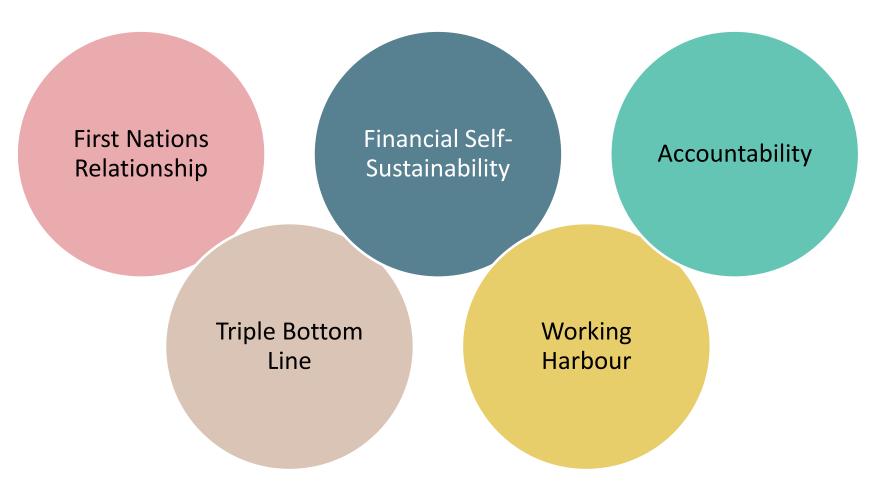
• a working Harbour where people live, learn, work, and play; a spectacular gateway into Victoria's past and into its future, with a vibrant look and feel, linking communities and all people together.

VISION

 a GVHA organization that is recognized by the community as an effective marine asset manager, and as a trusted advocate and partner, working for the common good of the Harbour and the Region



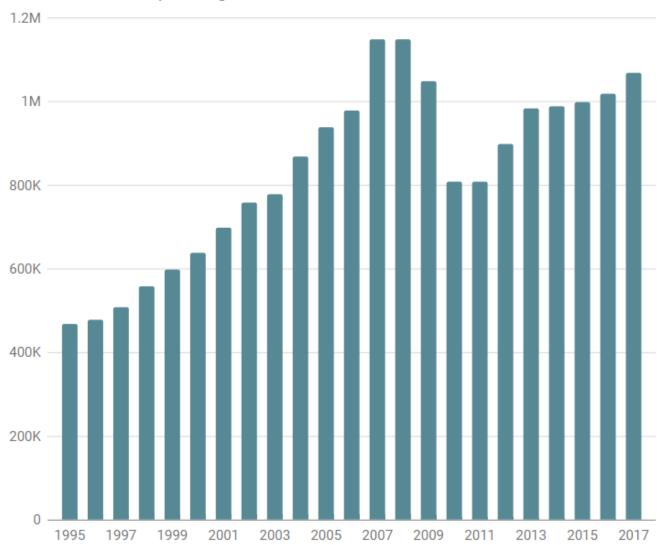
GVHA Guiding Principles





Alaska Cruise Industry Trends





New Market Entrants:

2018

Windstar

2019

- Viking Cruises
- Azamara
- Hurtigruten
- Cunard

2020

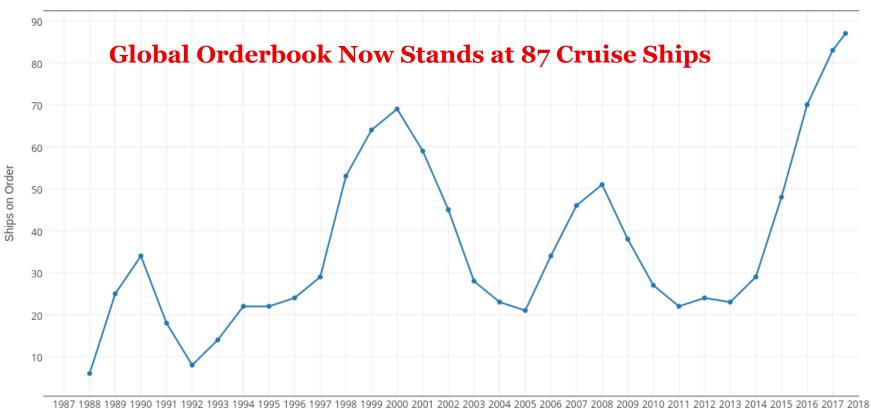
MSC

Plus larger and more vessels from current brands



Cruise Industry Worldwide

Cruise Ships On Order | Cruise Industry News







Economic Value of Cruise in BC



Local Economic Impact to Seattle

- \$501 million annual business revenue
- 4,029 jobs
- \$18.9 million annual state and local taxes

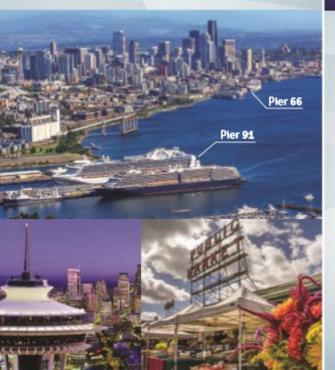
Each vessel call contributes \$2.7 million to the economy

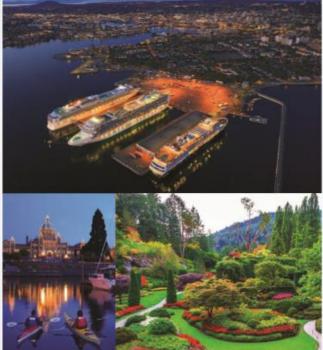


Seattle **E**

Recognized as the Best North American Homeport by Cruise Critic 2016

- Established homeport with two large passenger terminals and three deep water berths
- Shorepower connections available (LNG bunkering in early development)
- Convenient onsite parking, luggage storage, rental car kiosk and concierge
- World Wide Air Connections to SeaTac Airport, a Port of Seattle facility
- · Airline check-in and baggage transfer onboard the ship
- Seattle, home of Microsoft, Amazon and Boeing—offers world class attractions and excursions that will exceed your quest's expectations
- Seattle is a proven vacation destination the ideal starting point for an Alaska cruise





Victoria ** Canada's Busiest Cruise Port of Call

- 3 deep water berths (two berths able to accommodate up to 360m length by 2019)
- 2017 season served 241 ship calls and 560,000+ in-transit cruise guests
- Bunkering and provisioning available (LNG in early development)
- · Marine industrial infrastructure for maintenance work
- Established tour and ground transportation providers for cruise
- World-class attractions including the Butchart Gardens
- · City center walkable distance from cruise ship pier
- Victoria was chosen one of the top 10 cities in the world in 2016 by Condé Nast Traveler Magazine
- Delivers a profitable and highly rated guest experience every time





Potential New Itineraries

- 3 and 4 day Pacific Northwest Itineraries
- Opportunity to explore as Alaska ports become more congested
- Potential ports-of-call
 - Victoria
 - Seattle
 - Nanaimo
 - Astoria
 - Vancouver
- Opportunity to originate from Victoria as berth space is available during optimal turn days (Fri-Sun)

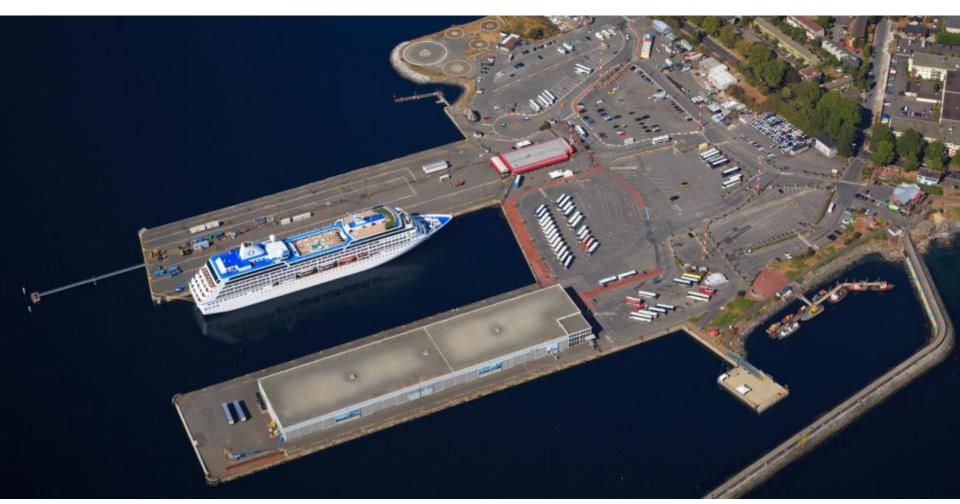


A Word About Pre-Clearance

- Vancouver Island is unique in that it is emerging as a marine/air gateway
- Absolutely critical for new and emerging home-ports such as Victoria
- Opportunity to build on resources required at Belleville Terminal (less than .6 kilometre/1 mile away)
- Ogden Point could serve as a pilot project/location for enhanced screening



Ogden Point Master Plan





Ogden Point Master Plan

- Plan for economic, environmental and social sustainability
- Maintains and enhances marine industrial usage
- Adds commercial / retail / industrial land uses to ensure long-term financial sustainability for GVHA
- The plan could add approximately 400,000 square feet of gross retail / institutional space
- Celebrates and strengthens First Nations presence, partnership and culture





